





PMA Construction Services

Owner's Project Manager

HANOVER HIGH SCHOOL PROJECT

March 2011 - Monthly Status Report

Project: Hanover High School **Building Size:** 157.000 **Ph1 Substantial Completion:** June 2011 **Current Phase:** Construction **Enrollment Projection:** 800 Students **Ph2 Substantial Completion:** May 2012 **Facility Type: Project Total Duration: Construction Type: NEW** High School 32-months **Construction Start Date:** 28Sep09 **Reimbursement Rate:** 48.21% Day 549 of 611 to Ph1 Substantial: 89.9%

Project Safety Report

Safety Incidents this Month • [0] Past Lost Time Incidents • [1] Past Minor Reportable Incidents • [2]

Open Scope / Potential Issues

- Terrazzo schedule impact mitigation
- Procurement of window treatments
- Auditorium construction progress and manpower
- Mover selection, procurement and coordination
- Stair tower 2 and 5 tile installation
- Rooftop unit start-up, testing and balancing
- Telephone, network and security vendor coordination
- Verizon and Comcast installation coordination
- Commissioning coordination
- IT equipment procurement and installation coordination
- FF&E selection, procurement and coordination
- Preparation for move to new building & vacate existing
- Equipment startups, testing and owner training
- Phase 1A Punch List
- Community Issues none at this time.

Budget Status

Total Project Budget: \$50,899,971 as of 3/31/11

Actual Incurred to Date: \$39,016,552 as of 3/31/11* (89.7%)

Contingency Remaining: \$1,071,111 (40.8%)

**Subject to Final Revised PFA Agreement

Construction Cost Summary:	
Award Value (Callahan):	\$38,652,255.00
Previously Executed CO's (Net)	\$1,334,622.88
Previous Contract Value:	\$39,986,877.88
CO's Executed this Month:	\$0.00
Current Contract Value:	\$39,986,877.88
Construction Payment Summary:	
Previous Gross Amount:	\$30,691,879.94
This Month's Gross Amount:	\$1,969,944.00
Gross Amount to-Date:	\$32,661,823.94
Retainage To-Date @ 5%:	\$1,633,091.20
Retainage Released	-\$74,215.57
Current Retainage	\$1,558,875.63
Total Net Payable To-Date:	\$31,102,948.31
Remaining Balance to Finish gross):	\$7,325,053.94

Project Status

March 2011 Progress

- PMA Performed OPM Duties (i.e. contract document compliance verification, project controls, real-time issues ID and resolution)
- Designer Continued Construction Administration (i.e. submittals, RFIs, weekly site visits, QA/QC, etc)
- Complete 3rd Floor Casework
- 3rd Floor Doors Installed, 1st Underway
- Kitchen Equipment Delivered

- 1st Floor Wall Board 95% Complete
- Gym Paint & Primer Complete
- Building A Ceiling Grid 85% Complete
- 1st Floor Ceramic 50% Complete
- Mechanical Room Rough MEP Approx 97% Complete
- Building Commissioning Continued
- Building B Classroom Rubber Floor 90% Complete

April 2011 Forecasted Items

- Complete Sheetrock in Building A
- Complete 1st Floor Prime/Paint
- Complete Terrazzo Base Installation
- Complete 1st Floor Tile Installation
- Continue Kitchen Equipment Installations
- Continue Terrazzo Install

- Complete Metal Panel Installation
- Complete Auditorium Rough MEP
- Complete Building B Above Ceiling Inspections / Commissioning
- Complete B Building Radiant Panel/Fin-tube Heating Installation
- Start-up and Balance RTU's
- Complete Phase 1A Punchlist

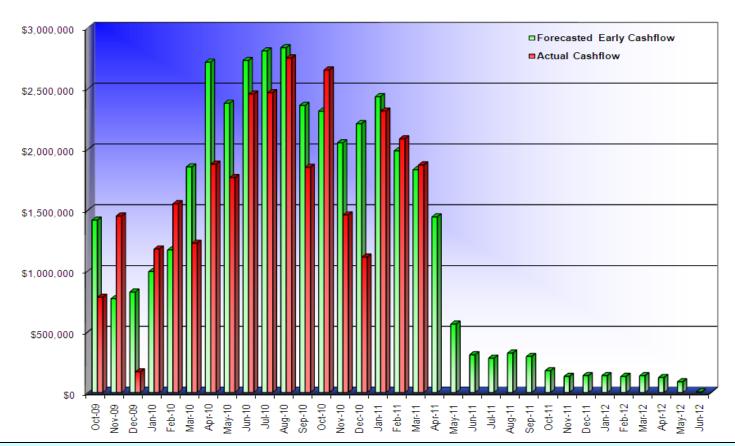




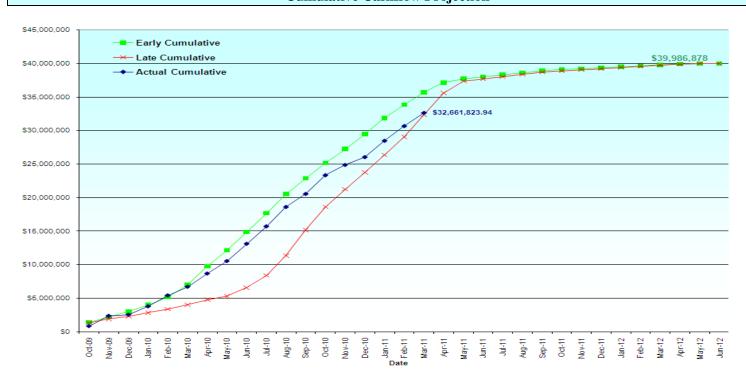
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Monthly Cashflow Projection



Cumulative Cashflow Projection





Massachusetts School Building Authority

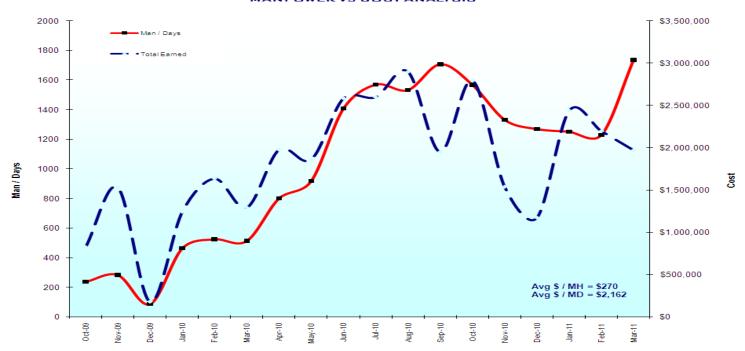


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Manpower vs Cost Analysis

PMA CONSULTANTS MANPOWER VS COST ANALYSIS



Milestone Dates							
Milestone Dates	Baseline	Forecast	Actual	Status	Schedule Notes		
Construction Start - NTP	1Oct09		28Sep09	√	On Schedule		
Begin Casework / Millwork	03Feb11		17Jan11	√	On Schedule		
Begin Terrazzo Flooring Install	N/A		21Feb11	√	On Schedule		
Begin Classroom Floor Treatments	17Feb11		28Feb11	√	On Schedule		
Ph1A Substantial Completion	1Sep10		21Mar11	√	No Critical Path Impact – Float Utilized		
Begin Auditorium Stage Construction	24Mar11	12Apr11			Critical Path Impact – Working to Mitigate		
Complete Prime / Paint 1st Coat Entire Bldg	15Mar11	22Apr11			Critical Path Impact in Auditorium Area – Working to Mitigate		
Complete Startup Checkout HVAC Systems	23Dec10	29Apr11			No Critical Path Impact – Float Utilized		
Phase 1 Substantial Completion	1Jun11	08Jun11			Critical Path Impact by Auditorium Progress & Terrazzo Change		

HS15 Schedule Submission (HS16 submission not yet received)

Contract Milestone Analysis							
Phase	Contract	HS14	HS15	Float			
Ph1 Substantial	01Jun11	16Jun11	08Jun11	-5			
Ph1A Substantial	01Jun11	07Feb11	08Mar11	60			
Ph2 Substantial	01May12	02May12	25Apr12	3			

- The primary critical path to Phase 1 substantial completion in the HS15 schedule submission flows through the auditorium ceilings, wall panels, mechanical/electrical finishes, sprinkler drops, prime/paint, flooring, specialty equipment, seating, railings, doors/hardware, HVAC testing and balancing & final inspections. This path currently displays -5 days of total float
- The secondary critical path to Phase 1 substantial completion is driven by the Band/Chorus Room ceilings, mechanical/electrical finishes, sprinkler drops, paint, millwork/casework, floors and doors/hardware. This path currently displays -2 days of total float.



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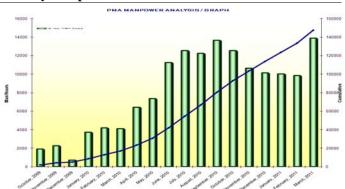
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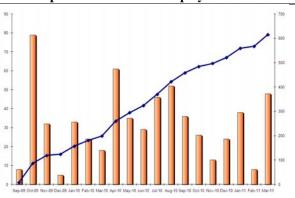
Graphs & Data

Requests for Information (RFIs)

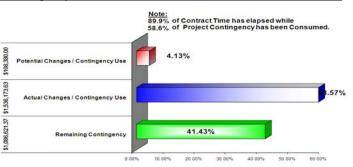
Monthly Manpower



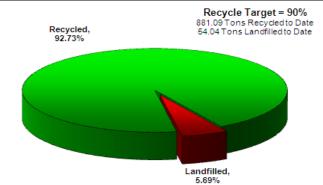
Economic Impact – Work Force Employed To-Date



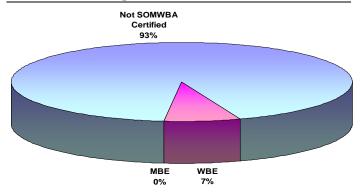
Contingency Utilization



MA-CHPS Waste Management



MBE / WBE Participation



PMA Change Management

	Received	Description	Proposed Amount (\$)	Pending Amount (\$)	Approved Amount (\$)	I ime Extension (Y/N)	Current Status
		Total	\$2,170,876.21	\$108,380.00	\$1,401,838.84		
PCO #09A	3/29/2011	Added Soffit at Rain Leaders in Room B304 and B305	\$1,127.00	\$1,127.00		N	Open
PCO #100	3/5/2011	Added Diffuser & Insulation per RF#349	\$3,263.00	\$2,821.00		N	Open
PCO #105	3/16/2011	Resheave EF-5, 6 & 18 per RFI #350	\$1,116.00	\$860.00		N	Open
PCO #109	3/31/2011	Loading Dock Column Cover	\$6,782.00	\$6,782.00		N	Open
PCO #114	4/1/2011	SS Convector Cover per PR# 14	\$3,856.00	\$3,856.00		N	Open
PCO #18.1	7/30/2010	Cedar St. Grind & Re-pave	\$49,599.93	\$35,554.00		N	Open
PCO #85	1/22/2011	Hardware Changes (TCI)	\$3,455.00	\$3,455.00		N	Open
PCO #87	1/22/2011	Tile Alignment & Transition	\$9,152.00	\$533.00		N	Open
PCO #94	2/21/2011	Fire Rated Glass at BL -7 Frames per RFI #341	\$25,440.00	\$0.00		N	Open
PCO #95	2/28/2011	Dimmer Closer at Stage per ASI #82R1	\$37,326.00	\$33,064.00		N	Open
PCO #97.1	3/18/2011	Sewage Dosing pump per PR#12	\$24,635.00	\$13,924.00		N	Open
PCO #98	3/4/2011	Added Café Lighting per AS#87R	\$6,404.00	\$6,404.00		N	Open



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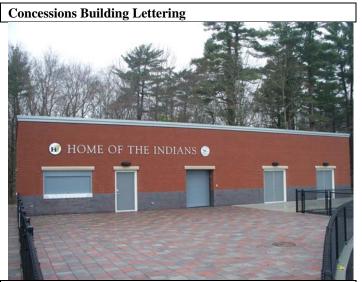
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Town of Hanover, Massachusetts

Hanover High School

Progress Photos



Science Tower Acoustical Panels



Kitchen Equipment



East Elevation Metal Panels



Chemistry Lab Casework



Gym Overhead Equipment

